

DISCUSSION PAPER SERIES

IZA DP No. 14985

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ISSN: 2365-9793

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## ABSTRACT

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# Adverse Selection in the Group Life Insurance Market\*

The employer-sponsored life insurance (ESLI) market is particularly susceptible to adverse selection due to community-rated premiums, guaranteed issue coverage, and the existence of a well-functioning individual market as a substitute. Using administrative payroll and healthcare claims data from a large university, we find evidence of adverse selection in the supplemental ESLI market. Employees in worse health, as measured by the Charlson's Comorbidity Index, are more likely to elect coverage than those in better health. Nonetheless, we also find that employees typically do not increase coverage following diagnosis of a severe illness even when they can without providing evidence of insurability. Furthermore, demand estimation shows that employees are not price-sensitive and that the estimated increases in premiums due to adverse selection are unlikely to cause significant welfare loss.

**JEL Classification:** D82, G22, J33

**Keywords:** adverse selection, employer-sponsored life insurance

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\* The project was supported by the National Center for Advancing Translational Sciences, National Institutes of Health, through Grant UL1TR001998. The content is solely the responsibility of the authors and does not necessarily represent the official views of the National Institutes of Health. We thank Bibek Adhikari, David Agrawal, Tom Ahn, Chris Bollinger, Charles Courtemanche, Anthony Creane, John Garen, Kristine Hankins, Jeremiah Harris, William Hoyt, Conor Lennon, Frank Scott, and James Ziliak, and for helpful comments and Matthijs Schendstok and Lydia Tetteh for research assistance.

Life insurance is one of the largest private insurance markets in the United States. In 2021, life insurance coverage totaled \$20.4 trillion (ACLI, 2021), and individuals paid \$145.1 billion in life insurance premiums in 2019 (Federal Insurance Office, 2020).<sup>1</sup> Notwithstanding widespread coverage, large disparities still exist between life insurance holdings and underlying vulnerabilities, with some estimates exceeding \$15 trillion (Bernheim et al., 2003; Conning, 2014; LIMRA, 2015*b*). Adverse selection in life insurance—where higher-risk individuals are more likely to purchase coverage leading to market failure—could be one of the causes of these uninsured vulnerabilities.

We use detailed administrative data from a large public university (“the University” henceforth) to test for adverse selection in employer-sponsored life insurance (ESLI). Supplemental ESLI at the University is particularly susceptible to adverse selection for several reasons. First, supplemental ESLI is “guaranteed issue” (cannot deny coverage based on health) and priced based on the group’s risk rather than individual health characteristics. Second, employees at the University may increase supplemental ESLI coverage annually without individual underwriting (health screening) in many instances. As a result, individuals who receive negative health information (e.g., cancer diagnosis) may increase coverage prior to death and receive significantly higher payouts. Third, there are substantial differences in the levels of coverage available at the University, which allows for adverse selection on not only the extensive margin (participation) but also on the intensive margin (level of coverage). Fourth, individual term life insurance represents a viable alternative to ESLI. In contrast to the ESLI, term life insurance is individually underwritten (experience-rated) and is not guaranteed issue. Consequently, term life insurance offers significantly cheaper premiums than ESLI for healthy University employees, potentially drawing the good risks away from the ESLI pool.

Overall, these factors provide ample opportunity for adverse selection in ESLI at the University and could theoretically lead to a “death spiral” or complete unraveling of the ESLI market. However, supplemental ESLI with similarly structured policies is widespread despite these factors, indicating a lack of the most severe adverse selection. Nonetheless, even

<sup>1</sup>For comparison, accident and health premiums jointly totaled \$187.1 billion in 2019 (Federal Insurance Office, 2020).

in the absence of complete market breakdown, adverse selection can still lead to elevated premiums, welfare loss, and underinsurance.

Notwithstanding the potential for adverse selection, several factors might temper it in this market. For instance, inertia in employee elections is well-documented and can lead to decreased levels of adverse selection (Handel, 2013). Furthermore, heterogeneity in preferences (i.e., multiple dimensions of selection) can cause increased participation by those with lower mortality risk, thus attenuating adverse selection (Finkelstein and McGarry, 2006; Cutler, Finkelstein and McGarry, 2008). Consequently, the existence and magnitude of adverse selection in ESLI is an empirical question.

Using the widely implemented positive correlation test, we find robust evidence of adverse selection in supplemental ESLI at the University. The analysis shows that employees with severe health ailments, as indicated by diagnostic codes in the administrative data, are more likely to have supplemental ESLI coverage. Nonetheless, we do not find evidence that individuals increase coverage levels following a significant negative diagnosis, consistent with inertia or inattention. To gauge the magnitude of the adverse selection, we use a metric for individual probability of death based on the Charlson Comorbidity Index (CCI) to derive expected costs of elected coverage. We then compare the expected costs of the adversely selected sample of employees to random draws of employees at the University. We find that expected costs are in the 97.0 percentile or 9.7 percent more than the median expected cost of the random draws.

The magnitude of these elevated costs on welfare is contingent on the price elasticity of demand, which we estimate using the discontinuous pricing structure of the University's ESLI policy. We find that employees have very inelastic demand for supplemental coverage, which implies that market distortions and welfare loss from the adverse selection are likely minimal. Furthermore, we note that supplemental ESLI coverage is conditional on employment and that workers that separate from their employer—including those who leave due to deteriorating health—typically lose ESLI coverage. The conditional nature of insurance weakens the relationship between mortality risk, actual payouts, and premiums. In short, adversely selected coverage only impacts pricing inasmuch as the employees pass away while employed.

This paper contributes to the significant literature on adverse selection in insurance mar-

kets. Adverse selection has been analyzed in health insurance (Cutler and Reber, 1998; Cardon and Hendel, 2001; Cutler, 2002; Simon, 2005; Sasso and Lurie, 2009; Einav, Finkelstein and Cullen, 2010), long-term care insurance (Finkelstein and McGarry, 2006; Oster et al., 2010), and annuities (Finkelstein and Poterba, 2004). This literature illustrates the heterogeneous influence of adverse selection on markets and the importance of contractual arrangements in insurance plans. With regard to life insurance, previous empirical work on adverse selection primarily focuses on the individual market. The seminal paper by Cawley and Philipson (1999) finds no evidence of adverse selection in the term life insurance market. Subsequent work has mixed results (He, 2009, 2011; Harris and Yelowitz, 2014; Hedengren and Stratmann, 2016).

These studies provide valuable insights into one portion of the life insurance market, but little attention has been given to the ESLI market, which constitutes 37 percent of total life insurance coverage in 2020 (ACLI, 2021). Hedengren and Stratmann (2016) is the only empirical study, to our knowledge, that analyzes adverse selection in the ESLI market. Their study finds “weak evidence” of adverse selection in ESLI using data from the Survey of Income and Program Participation (SIPP) linked with administrative records. While their study contributes to the literature, the analysis of ESLI is limited by their data. Specifically, the SIPP panels do not contain information on ESLI availability, provision by employers, or differentiate between basic and supplemental life insurance coverage.

This study advances the literature by using administrative healthcare and payroll data at the individual level to analyze adverse selection in supplemental ESLI. The detailed data and our comprehensive understanding of policies allow us to test the individual and institutional components that, in theory, should lead to adverse selection. This research also contributes to the literature on the interaction between community-rated premiums and adverse selection (Buchmueller and Dinardo, 2002). Lastly, this paper advances the knowledge of individual responses to receipt of negative health information.

## I. Life Insurance Overview

In 2020, 105 million employees were covered by ESLI, with coverage totaling \$7.5 trillion (ACLI, 2021). ESLI customarily has an automatic portion provided by the employer (basic coverage) and an option to purchase additional coverage through payroll deductions with

after-tax dollars (supplemental coverage). Three-quarters of all full-time workers had access to ESLI (U.S. Department of Labor, 2015), and about half of all workers had access to supplemental ESLI coverage (LIMRA, 2015*a*). Based on SIPP data, 51 percent of employed adults have life insurance coverage. Of employed individuals with life insurance coverage, 58 percent have some ESLI coverage, and 34 percent exclusively have ESLI coverage.<sup>2</sup> As mentioned, ESLI is generally community-rated, meaning that premiums are a function of the expected costs of the insured group rather than a single individual's probability of death. More explicitly, ESLI premiums generally only adjust based on age and do not use additional individualized information on health or other risk factors.

The individual market accounts for 63 percent of life insurance coverage (ACLI, 2021). Within the individual market, policies are differentiated by term and whole life insurance.<sup>3</sup> Term life insurance provides coverage for a specified period (typically ranging from 10 to 30 years) and pays the policy's face value upon the death of the policyholder. Term life insurance accounts for 74 percent of the face value of individual life insurance policies (ACLI, 2021) and is a close substitute for supplemental ESLI.

In contrast to ESLI, term life insurance is experience rated, meaning that premiums vary based on individual characteristics, including age, gender, smoking status, health status, family history, and participation in risky behaviors. This underwriting represents a cost to applicants as it commonly requires a medical examination, blood work, and detailed medical history. The most common form of term life insurance is a level term policy, which keeps premiums constant over the life of the policy.

## II. Expected Adverse Selection in ESLI

As discussed in the introduction, several aspects of ESLI could lead to adverse selection. This section provides further motivation about adverse selection in the ESLI market.

<sup>2</sup>Percentages were calculated from tabulations of the SIPP from 1990 to 2008.

<sup>3</sup>Whole or permanent life insurance provides coverage for life and has an investment portion that accumulates a cash value over time. Given the investment nature of whole life insurance, it is much less of a substitute for supplemental ESLI and, consequently, not a focus of this paper.

*A. Differences in Probability of Death: Community-Rated/Guaranteed Issue*

Guaranteed issue coverage and community-rated premiums that only adjust based on age could cause adverse selection in ESLI at the University.<sup>4</sup> These features imply that employees in the same age bin of varying health can purchase policies for equal premiums. For example, employees aged 45 through 49 all pay the same premium per \$1,000 in coverage. However, within that age bin, the probability of death for those in the fifth percentile is 63 per 100,000 while those in the 95th percentile is 1,856 per 100,000.<sup>5</sup> Thus, combining guaranteed issue with community-rated premiums provides significant opportunities for adverse selection.

*B. Ability to Increase Coverage following Diagnosis*

Another feature of the University's ESLI policy that could exacerbate adverse selection is the ability to ratchet up coverage without medical underwriting. A significant portion of University employees can increase coverage by 1x salary each year without proof of insurability, which means that on average, they can increase coverage within six months of a diagnosis with the elected higher coverage going into effect shortly thereafter. Consequently, individuals that receive negative health information or are diagnosed with a life-threatening condition may increase coverage. A simple example helps illustrate how only a few employees with anticipated deaths can cause significant adverse selection. Suppose that a typical employer plan that covers 15,000 employees has 50 deaths per year and that half of all employees who die have supplemental coverage and equal salaries. Further suppose that the average employee receives a payout of 1x salary. Given these assumptions, only six employees who pass away would have to increase coverage to the maximum of 5x salary to cause payouts to double.

However, employees will only ratchet up coverage inasmuch as they are aware of pending death. Data on 1,367 deaths, as reported in the Health and Retirement Study (HRS), shed light on the degree of anticipation of death.<sup>6</sup> Follow-up exit interviews of surviving relatives

<sup>4</sup>In the context of non-group health insurance, Sasso and Lurie (2009) found that community-rating laws caused young, healthy individuals to forego coverage and increased participation among unhealthier persons.

<sup>5</sup>We discuss our derivation of probability of death in Section IV.

<sup>6</sup>We use exit interviews conducted between 1996 and 2014. The HRS surveys initially interviewed individuals between age 51 and 61, in addition to their spouses, which are not required to meet the age restrictions. Consequently, the data record of spouses' deaths as young as 38, but as expected, the majority of recorded deaths occur at older ages, both due to the probability of death and the sample selection.



show that 44.7 percent of deaths were expected and that roughly a quarter of all deaths resulted from an illness diagnosed at least a year prior to the individual's death.<sup>7,8</sup>

### *C. Differences in Benefit Levels*

Another critical aspect of ESLI that could increase adverse selection is the wide range of coverage offered. Employees at the University may ultimately elect supplemental coverage from 1x salary to 5x salary without medical underwriting inasmuch as the policy does not exceed the guaranteed issue amount (\$375,000). Cutler and Reber (1998) illustrate how adverse selection in the presence of different levels of generosity can significantly affect health insurance markets. They document an insurance "death spiral" where adverse selection led to the discontinuation of the most generous health insurance plan at Harvard University after the university stopped subsidizing the policy. They noted that this problem is not an isolated occurrence, and many such employer-sponsored health insurance (ESHI) plans cannot offer policies with significant differences in generosity (unless the employer differentially subsidizes the more generous option).<sup>9</sup>

In contrast to ESHI plans, ESLI plans where the highest coverage can be 5x more generous than the lowest coverage option are common. Consequently, there is room for high-risk individuals to not only exhibit adverse selection on the extensive margin, but also on the intensive margin.

### *D. Viable Outside Option: Non-group Life Insurance*

The last major factor that influences adverse selection in the ESLI market is the existence of a functioning, competitive term market. In stark contrast to ESLI, term policies are individually underwritten based on the policy's term length and face value (amount payable at death). Consequently, healthy employees may generally purchase term life insurance for lower rates than supplemental ESLI.

To understand the difference in premiums between ESLI and term coverage, we use scraped premiums from term4sale.com (N=5.85 million quotes). Term4sale is a life in-

<sup>7</sup>The exact questions asked were: "Was the death expected at about the time it occurred or was it unexpected?" and "About how long was it between the start of the final illness and the death?"

<sup>8</sup>Restricting the sample to those who worked within the last couple of years prior to death does not significantly change the proportion of deaths that were expected or the time from diagnosis to death.

<sup>9</sup>See Strombom, Buchmueller and Feldstein (2002) for another example of a death spiral resulting from a shift to a fixed dollar contribution policy.

insurance quoting website run by CompuLife that provides life insurance quoting software to insurance agents.<sup>10</sup> The website uses age, gender, health status, and smoking status to quote relevant insurance products currently on the market.<sup>11</sup> Figure 1 compares the range of prices (present value of premiums) for a 20-year \$250,000 policy in the term life insurance market to the present value of premiums for a comparable policy for 20 years at the University. As shown in Figure 1a, premiums for supplemental ESLI generally exceed the range of premiums for term life insurance for non-smokers. For example, a 40-year-old, non-smoking female employee without any health problems (Preferred Plus category) will save \$6,988 (\$349 annually) by purchasing a \$250,000 term life insurance policy in the non-group market rather than electing the same amount in supplemental ESLI through the university. However, as shown in Figure 1b, smokers can get cheaper coverage through the University relative to a term life insurance policy due to the community-rated premiums at the University. Consequently, these differences could lead to significant levels of adverse selection in supplemental ESLI.

In addition to cheaper coverage, another advantage of term life insurance is that the policy is only contingent on premium payments. In contrast, ESLI coverage is conditional on employment at the given institution. If an individual has ESLI coverage but switches jobs, he or she will generally not be able to continue the same coverage.<sup>12</sup> If the new employment does not offer ESLI, the individual will need to turn to the term market for coverage. If an individual purchases term coverage later in life (due to lapsing ESLI coverage), he or she is more likely to have medical conditions that trigger higher rates. Therefore, the conditional nature of ESLI should also influence employees to purchase term coverage rather than ESLI.

Even though there are significant potential savings depending on the employee's age, the term of the policy, and the face value, there are also higher fixed costs associated with term life insurance relative to supplemental ESLI. Supplemental ESLI has the advantage of payroll deductions, a simplified choice set, and generally no medical underwriting. In addition, since employees elect supplemental ESLI in multiples of income, coverage automatically

<sup>10</sup>A potential concern of using Internet pricing data is that not all consumers purchase life insurance online. However, Durham (2016) finds that 88 percent of Americans report researching life insurance online. Additionally, Brown and Goolsbee (2002) find that the advent of insurance pricing websites reduced term life prices (including offline pricing) by 8-15 percent. Consequently, even if not all individuals use the Internet to purchase life insurance, offline premiums are highly correlated with online premiums.

<sup>11</sup>See Appendix Figure A1 for a screenshot of the required fields from the website.

<sup>12</sup>Some options allow employees to continue coverage, but they are more expensive, require a change in insurance type, or both.

adjusts for changes in salary. The implicit costs of determining the best policy from a wide array of options, and the inconvenience of medical exams and intrusive questions, might induce individuals to purchase the simplified ESLI policy. Nonetheless, the significant savings from the term market have the potential to overcome these costs.

Overall, the setup of ESLI and the existence of the term market allow for significant adverse selection in the ESLI market.<sup>13</sup>

### *E. Offsetting Effects*

Despite the factors outlined above, there are countervailing influences that might mitigate adverse selection or potentially cause advantageous selection where individuals of higher risk are less likely to purchase coverage.

Several studies have illustrated that the standard one-dimensional model of asymmetric information (i.e., health and insurance elections) is insufficient when characterizing asymmetric information (De Meza and Webb, 2001; Cutler, Finkelstein and McGarry, 2008). For example, Finkelstein and McGarry (2006) find that the prevalence of healthy risk-averse individuals who purchase coverage offset the adverse selection, which leads to a lack of a positive correlation between risk and coverage. Similarly, Fang, Keane and Silverman (2008) find that individuals with higher cognitive abilities are lower risk and are more likely to purchase Medigap policies, thus resulting in advantageous selection. These studies, among others, illustrate that preference-based selection can potentially counteract or, in some instances, exacerbate adverse selection. In the case of ESLI, if employees have strong tastes for life insurance and are low risk, then the overall correlation between risk and coverage might even be negative, implying advantageous selection.

Another potential factor that could decrease adverse selection in the ESLI market is inertia. Handel (2013) show in the context of ESHI that inertia significantly reduced the amount of adverse selection and that welfare loss doubles in its absence. In the case of supplemental ESLI, many employees make an initial election and then forget about it as it represents a small budget share. If employees were forced to make an active choice regarding supplemental ESLI elections every year, then adverse selection would likely increase as it did in ESHI. Nonetheless, diagnosis with a significant illness provides significant incentives

<sup>13</sup>The University data do not contain information on term life insurance elections, and consequently, we cannot directly test for adverse selection on this dimension.

to understand the available options and respond accordingly.

### III. University Life Insurance

Qualified employees at the University are automatically provided basic life insurance coverage of 1x annual salary.<sup>14,15</sup> In addition to this coverage, employees may elect supplemental life insurance in multiples of their annual salary through payroll deductions on an after-tax basis. These elections must occur during annual open enrollment periods or after a qualifying event, including birth, adoption, marriage, divorce, or employment status change.<sup>16</sup>

Depending on the timing and amount of supplemental life insurance elections, employees may be subject to individual underwriting and required to provide “evidence of insurability” (EOI). Providing EOI entails filling out a medical history form and, in some cases, a medical examination to verify the employee is “insurable.” Elections by new hires do not require EOI if the coverage level does not exceed either 3x annual salary or the guaranteed issue amount of \$375,000.<sup>17</sup> Furthermore, employees may increase coverage by 1x salary each year during open enrollment without EOI inasmuch as the total face value does not exceed the guaranteed issue amount or 5x annual salary. This means that within two years of being hired, employees that earn up to \$75,000 can have 5x annual salary in supplemental ESLI without providing any personal health information to the insurance company. Outside of new hire elections and annual increases by those who already had supplemental coverage, all other supplemental ESLI elections require EOI, wherein the insurance company may reject requests to increase or start coverage. Overall, employees may provide EOI and elect up to the lesser of 5x annual salary or \$1,000,000 during an open enrollment period.<sup>18,19</sup>

<sup>14</sup>Qualified employees include full-time and >.75 full-time equivalent. For brevity, we refer to these employees as full-time workers.

<sup>15</sup>Basic premiums paid by the employer for the first \$50,000 worth of coverage are not classified as a taxable fringe benefit. For example, a 40-year-old employee does not pay income taxes on the first \$60 the employer pays toward basic life insurance per year. See <https://www.irs.gov/government-entities/federal-state-local-governments/group-term-life-insurance>.

<sup>16</sup>The open enrollment period is approximately 30 days from mid-April to mid-May. In the case of a qualifying event, all changes must be made within 30 days of the event. All elections made during the open enrollment period take effect within two to three months and continue until a new election is made.

<sup>17</sup>In 2018, 25 percent of the sample of employees earned enough to elect more than \$375,000 in coverage with 5x annual salary. Only 4 percent of all employees had supplemental coverage that exceeded \$375,000 in that same year.

<sup>18</sup>In 2018, the last year in the sample, the policy changed to allow employees to elect up to 8x annual salary still following the same EOI guideline.

<sup>19</sup>Generally, if the University no longer employs the worker, her ESLI coverage lapses. However, if the employee qualifies for long-term disability (LTD), the employee may continue coverage at the same rate until age 67. If the employee wishes to continue coverage but does not qualify for LTD, she may convert the group policy into a whole life policy. Alternatively, the employee may continue group coverage at a premium that reflects the risk of the

As is typical with ESLI, premiums at the University are community-rated and do not account for differences in health. The premiums are differentiated solely by 5-year age bins.

#### A. Representativeness

Given that we analyze a single university, it is important to understand how representative the University is of other universities and firms to gauge the external validity of the findings. Using the National Compensation Survey (NCS) conducted by the Bureau of Labor Statistics (BLS), Harris and Yelowitz (2017) show that the basic ESLI coverage for the University is within the norm for other colleges and universities. However, the NCS does not have information about supplemental ESLI coverage. To get a sense of standard features in supplemental ESLI policies, this study analyzes benefit books collected from more than 400 universities. Of all the universities surveyed, 70 universities had well-documented information on both basic and supplemental coverage. The average guaranteed issue amount (amount available without proof of insurability) for those universities is \$254,344 with a maximum guaranteed issue amount of \$750,000.<sup>20</sup> The University's guaranteed issue amount of \$375,000 is not out of the ordinary in comparison to the other universities and colleges sampled. From the survey of benefit books, all but one University adjust supplemental premiums based solely on age. Roughly half of the plans with requisite details allow employees to increase coverage without proof of insurability during open enrollment periods. The approved increases range from \$5,000 to \$300,000 with the mode of 1x annual salary. It is less common for employees to be able to elect coverage without evidence of insurability if they did not elect supplemental ESLI when they were initially hired. Overall, it appears that the ESLI at the University in this study fits within the norm for colleges and universities regarding guaranteed issue amounts and underwriting but is on the more generous side of allowing employees to enroll/increase coverage during open enrollments. Consequently, if there is no evidence of significant adverse selection at the University with a vulnerable ESLI structure, there is likely no significant adverse selection

group of employees that continue coverage after leaving employment at the University. According to a human resource representative, the worker will "pay dearly" in premiums for the portable coverage. Therefore, employees may continue to have some coverage after leaving employment at the University, but it will be more expensive, a different type of coverage, or both. Consequently, employees that wish to continue ESLI coverage might experience "lock-in" similar to lock-in exhibited in employer-sponsored health insurance and cliff vesting for defined benefit pensions (Madrian, 1994; Kotlikoff and Wise, 1987).

<sup>20</sup>A small minority of the Universities specified the guaranteed issue amount as a multiple of salary. For those universities, the multiple of guaranteed issue coverage ranged from 2x to 7x salary.

at less generous institutions.

#### IV. Data

We use administrative payroll data from the University in a panel from 2013 to 2018 as the primary data source. These data include information on benefit elections (e.g., health insurance, retirement contributions, life insurance), annual salary, employment information (e.g., hire date, faculty/staff), and demographics. The main analysis sample we use consists of 19,484 unique active full-time university employees who participate in Employer-Sponsored Health Insurance (ESHI) (i.e., those with healthcare data).<sup>21,22</sup>

We use University healthcare claims data to derive measures of individual mortality risk, which are required to analyze the existence of adverse selection. These data include Clinical Classifications Software codes, rounded healthcare expenditures, and the number of hospital stays for each employee in our sample. To quantify mortality risk, we focus on 17 major clinical conditions included in the Charlson Comorbidity Index (CCI) (Charlson et al., 1987).<sup>23</sup> The CCI was developed specifically to analyze mortality risk in longitudinal studies and is widely used in academic research (e.g., Sundararajan et al., 2004; Chaudhry, Jin and Meltzer, 2005; Chandra, Gruber and McKnight, 2014). Figure 2 presents the number of diagnoses for each of the CCI clinical conditions for full-time University Employees in 2018. The most common diagnoses include Chronic Pulmonary Disease (2,161), Diabetes (uncomplicated) (1,174), Mild Liver Disease (794), and malignant tumor (388). The least common diagnoses for University employees are Dementia, Moderate/Severe Liver Disease, AIDS/HIV, and Hemiplegia/Paraplegia, with each affecting less than 50 employees.<sup>24</sup> Conditional on having a CCI diagnosis, 33.0 percent have more than one in 2018.

An advantage of using CCI for a measure of health is that the scores are designed to produce an individual's expected probability of death.<sup>25</sup> To construct a probability of death

<sup>21</sup>The sample technically contains individuals that are considered greater than 75 percent of full-time equivalent who qualify for life insurance benefits. For brevity, we refer to these employees as full-time in the main text.

<sup>22</sup>Of full-time employees, 79.0 percent had ESHI. (A majority of those who do not elect ESHI likely had health insurance coverage through a spouse). We also exclude individuals that do not participate in one of the health insurance plans contained in the administrative claims data. Nonetheless, these individuals constitute less than one percent of the remaining sample.

<sup>23</sup>The CCI assigns a score ranging from one (e.g., Peptic Ulcer Disease) to six (e.g., Metastatic Tumor) for 17 major diagnoses and then sums the individual scores for the final index. The score is incrementally increased by one at age 50, 60, 70, and 80 to adjust for the difference in prognosis by age.

<sup>24</sup>Given the relatively low incidence of these four diagnoses, the results are generally not presented in the subsequent figures.

<sup>25</sup>Previous adverse selection studies have used sample attrition (Cawley and Philipson, 1999), actual mortality of

metric for the sample, we follow Charlson et al. (1987) to calculate a one-year probability of death for University employees with at least one of the diagnoses.<sup>26</sup>

The traditional use of the CCI would assign everyone without one of the 17 diagnoses the same probability of death. Nonetheless, there is heterogeneity in mortality risk by age, race, gender, education, and marital status for those without a CCI diagnosis. To leverage this heterogeneity, we use data from the Centers for Disease Control and Prevention (CDC) National Vital Statistics System Mortality Multiple Cause-of-Death Files from 2008 to 2017. These data include the universe of deaths in the United States with information on race/ethnicity, gender, marital status, and education.<sup>27</sup> We aggregate the total number of deaths for each unique group and use this metric as the numerator in our probability of death metric. We use the weighted count of each socioeconomic group derived from the American Community Survey (ACS) from the same years for the denominator. The probability of death metric for those without one of the 17 diagnoses is simply the proportion of deaths per the population of each subgroup. For example, there is an average of 3,738 deaths per year for individuals that are age 50, male, not married, white, and have a staff-level education. On average, there are 403,337 individuals in the U.S. for this sociodemographic group across the sample years. Therefore, for this group, the one-year mortality rate is 927 in 100,000. We make a final adjustment to this metric by increasing the probability of death for individuals in the sample that use tobacco as reported in the claims data.<sup>28</sup>

Although using this metric of the probability of death for those without a CCI diagnosis should increase the accuracy relative to the assignment of a single probability of death for the entire group, there are still a couple of non-trivial limitations. First, the universe of fatalities in the U.S. contains individuals with one or more of the 17 CCI diagnoses. Consequently, the calculated probabilities of death for each subgroup likely exceed the actual risk for the group

an older sample (He, 2009; Harris and Yelowitz, 2014), or administrative records with large sample sizes (Hedengren and Stratmann, 2016) to derive a metric for mortality risk or probability of death.

<sup>26</sup>Charlson et al. (1987) provide the following transformation equation: Ten-Year Survival Rate =  $0.983^{exp(CCI \times 0.9)}$ . We convert the resulting 10-year survival rate into an annual probability of death metric assuming exponential growth at the rate of seven percent in the annual probability of death (calibrated using Social Security actuarial tables for individuals aged 18 to 80). See <https://www.ssa.gov/oact/STATS/table4c6.html>.

<sup>27</sup>We exclude individuals with an unknown or missing marital status, education level, and race/ethnicity, which constitutes 3.3 percent of the sample. As education level is not explicitly given in the payroll data, we define faculty-level education as five or more years of college education and staff-level education as those high school graduates or a bachelor's degree.

<sup>28</sup>The probability of death for smokers is approximately three times greater than non-smokers as reported by the CDC, and we adjust our metric accordingly. See [https://www.cdc.gov/tobacco/data\\_statistics/fact\\_sheets/health\\_effects/tobacco\\_related\\_mortality/index.htm](https://www.cdc.gov/tobacco/data_statistics/fact_sheets/health_effects/tobacco_related_mortality/index.htm). Information on tobacco use is under-recorded as we only have data on tobacco use if it was included as part of a diagnostic code. Nonetheless, the data report that 7.6 percent of employees use tobacco.

without one of the 17 diagnoses. Second, employed individuals have a significantly lower mortality risk than unemployed individuals (Roelfs et al., 2011). Thus, the population of University employees is likely at a lower risk than the entire population, causing this metric to again overstate risk. Nonetheless, the constructed probability of death metric for those without one of the CCI diagnoses should be highly correlated with actual risk and valuable for analyzing adverse selection.

We combine the CCI probability of death for those with one of the diagnoses with the probability of death metric derived using CDC and ACS data. The vast majority of the risk and variation comes from those with at least one of the 17 diagnoses (mean 4.5 percent and s.d. 11.0 percent for one-year mortality risk), whereas the risk and variation for those without one of the diagnoses is significantly smaller (mean 0.3 percent and s.d. 0.4 percent). The combined metric arguably capture a significant amount of the heterogeneity in mortality risk for university employees. Nonetheless, in the main analysis, we report both the CCI results and the constructed probability of death estimates to mitigate concerns that measurement error is driving our main findings.

#### A. Summary Statistics

Table 1 presents the main summary statistics for 2018 separated by supplemental ESLI participation. The proportion of employees with a CCI diagnosis is higher for those with supplemental ESLI coverage (38.1 percent) than those without (28.4 percent) in 2018.<sup>29</sup> Furthermore, the probability of death is higher for those with supplemental coverage (1,812 per 100,000) than those without supplemental coverage (1,532 per 100,000). Consistent with the previous two metrics, those with supplemental ESLI coverage also are more likely to have an inpatient hospital stay and frequent the emergency room (ER).<sup>30</sup> Overall, these raw statistics point to adverse selection in supplemental ESLI. Nonetheless, the raw comparison does not account for differences in age or the primary demand determinants, which have the potential of explaining the differences.

In addition to the differences in health, the table shows that the sample is predominately

<sup>29</sup>Not only is the proportion higher in aggregate, but it also holds when looking at individual diagnoses, as shown in Appendix Figure A2.

<sup>30</sup>For reference, approximately 20 percent of individuals aged 18 to 64 went to a hospital emergency room in the last 12 months based on data from the National Health Interview Survey (Sample Adult file) for 2018. The difference in ER visits illustrates that university employees are on average healthier than the general population (which includes unemployed individuals).



white, that a majority of the employees are female, and that healthcare workers constitute almost half of all employees. Individuals with supplemental ESLI are, on average, a few years older, less likely to be faculty, more likely to work in healthcare, and earn slightly more on average than those that do not have coverage.<sup>31</sup> The most pronounced difference is that individuals with coverage are more likely to be married or have children consistent with demand determinants for life insurance (Lewis, 1989; Hong and Ríos-Rull, 2012).<sup>32</sup> Under half of the sample (40.7 percent) has supplemental coverage in 2018. Of those with supplemental ESLI in 2018, the average multiple of coverage was 2.7x salary, which translates into an average face value of \$179,289.

## V. Empirical Models

### A. Positive Correlation Tests

To determine the existence of adverse selection in the ESLI market, we use the commonly implemented positive correlation test (Cawley and Philipson, 1999; Chiappori and Salanie, 2000; Harris and Yelowitz, 2014; Finkelstein and McGarry, 2006; Einav, Finkelstein and Cullen, 2010). The model tests if individuals that are more likely to use insurance are also more likely to purchase coverage. A positive correlation indicates either the existence of moral hazard or adverse selection. However, moral hazard in life insurance is unlikely given the dire steps required to receive a payout along with policy exemptions for suicide.<sup>33</sup> Consequently, a “positive correlation” finding for supplemental ESLI can be interpreted as adverse selection.<sup>34</sup> The model is given by:

$$(1) \quad \text{Supplemental ESLI}_i = \beta_0 + \beta_1 \text{Prob Death}_i + \beta_2 \text{AgeBin}_i + \beta_3 X_i + \varepsilon_i$$

<sup>31</sup>The data report an employee’s salary in \$5,000 bins and are top coded at \$200,000. We use the midpoint of each salary bin to calculate a mean salary.

<sup>32</sup>We do not observe marital status or children directly in the data but infer these characteristics from elections for health, dental, vision, and dependent life insurance as well as the existence of a dependent flexible spending account (FSA). For example, if an employee ever elects spousal health insurance, then he or she is labeled as married. This measure will not pick up individuals who have alternative sources of health insurance, such as through a spouse’s employer (Ritter, 2013). In addition, this variable will miss individuals with children who are no longer considered dependents for the sample years. See Harris and Yelowitz (2017) for a more complete discussion of the accuracy of these metrics.

<sup>33</sup>Most life insurance policies exclude payouts from suicide within a specified time frame following the initial purchase. At the University, the policy excludes payouts for deaths caused by suicide within two years of purchasing the policy.

<sup>34</sup>Given that we are not analyzing actual deaths, rather probabilities of death, the concern of moral hazard is further negated.

where *Supplemental ESLI<sub>i</sub>* represents either the decision to purchase any coverage (i.e., extensive margin) or the amount of coverage (i.e., intensive margin). *Prob Death<sub>i</sub>* is our constructed measure of an individual’s probability of death converted to a Z-score (mean zero and standard deviation one). *AgeBin<sub>i</sub>* is an indicator for individual *i*’s age bin used by the life insurance company to determine an employee’s premiums. By controlling for age bin, the specification compares individuals offered identical prices and allows for analysis *within* the risk class assigned by the insurance company (He, 2009; Einav and Finkelstein, 2011). Adverse selection resulting in increased premiums from a welfare perspective is only relevant for those individuals whose decision to purchase coverage or whose cost of coverage is influenced by an increased price due to adverse selection. In other words, the mortality risk of individuals that do not desire life insurance coverage—even at actuarially fair premiums—should not cause welfare loss. Therefore, following the work of Cawley and Philipson (1999) and Hedengren and Stratmann (2016) we include controls,  $X_i$ , for the main demand-side determinants of life insurance coverage—marital status, and children. Controlling for additional factors (e.g., gender, race, and employee position) in a positive correlation test is inappropriate as including these other variables would absorb some of the variation in the risk category that we are testing for.

Table 2 presents the results of the positive correlation test for 2018.<sup>35</sup> The first column of the table shows a positive and statistically significant relationship between an employee’s probability of death and whether the individual elects any supplemental life insurance coverage. This result indicates adverse selection on the *extensive* margin—whether to elect any coverage.

The second column of Table 2 uses the natural log of supplemental coverage as the dependent variable to estimate adverse selection on the *intensive* margin (i.e., how much coverage to elect conditional on having coverage). For employees with coverage, the results indicate that those with a higher probability of death did not elect more coverage than those with a lower probability of death. The cause of this lack of adverse selection finding on the intensive margin could be influenced by differential behavior by high and low earners as coverage is elected in multiples of annual salary. To explore this possibility, we present in

<sup>35</sup>The main extensive margin results are largely similar across years. Appendix Figure A3 reports the results of the positive correlation test for each year of the sample as well as a combined sample. We use 2018 as our primary sample as it contains the most information (from 2013 to 2018) on realized health outcomes for university employees.

the third column the marginal effect of a Tobit regression where the dependent variable is the multiple of salary bounded by one to five for employees with supplemental ESLI. The point estimate on the probability of death is statistically significant and positive, indicating that employees at higher risk of death do elect higher multiples of coverage. Together, the log and multiple of salary specifications suggest lower amounts of adverse selection on the intensive margin for higher-income employees who elected coverage.

The fourth column of Table 2 uses the inverse hyperbolic sine ( $\text{asinh}$ ) of supplemental coverage as the dependent variable to explore the combination of extensive and intensive margin adverse selection. The  $\text{asinh}$  transformation can be interpreted similarly to a log specification, but it is defined at zero unlike the logarithmic function. The point estimate indicates that a one standard deviation increase in an employee's probability of death is associated with a 26.9 percent increase in supplemental ESLI coverage. Nonetheless, as our previous results show, this association is primarily caused by the extensive margin decision to purchase any coverage.

The last four columns of the table report the results for the first observed elections of employees hired from 2013 to 2018. New employees are consequential for adverse selection because they may initially elect coverage without EOI. If they decline coverage in their first year, they must provide EOI if they ever wanted to elect supplemental coverage. Furthermore, given inertia in benefit elections, decisions regarding supplement ESLI made in the first year can significantly influence overall adverse selection. As shown in Table 2, there is no evidence of a statistically significant relationship between supplemental ESLI elections and mortality risk as measured by the probability of death metric. This lack of adverse selection among new hires likely results in lower overall adverse selection as employees are required to provide EOI for any coverage if they do not elect supplemental ESLI during their initial enrollment period.

One potential concern with analysis using our probability of death measure is that the assumptions used to construct the CCI metric could be driving the results. To alleviate these concerns, in Figure 3, we present the results with indicators for the various CCI diagnoses as the main independent variables of interest rather than the probability of death. As illustrated, several diagnoses are positively correlated with electing life insurance coverage, including the three most prevalent diagnoses among university employees, Chronic

Pulmonary Disease, Diabetes (uncomplicated), and Mild Liver Disease.<sup>36</sup> A similar pattern is observed for new hires but with fewer statistically significant coefficients, which suggests some adverse selection among the new hires.

Overall, these regressions indicate the presence of adverse selection mainly coming from the extensive margin.

### *B. Heterogeneity Analysis*

In addition to analyzing the existence of adverse selection, we also explore which groups are more likely to take advantage of the asymmetric information. Table 3 presents the results of several subsample extensive margin analyses based on employment type, demographics, and salary. To correct for the potential issues associated with multiple hypothesis testing, we follow Benjamini, Krieger and Yekutieli (2006) and Anderson (2008) to calculate and report q-values—the minimum false discovery rate (FDR).<sup>37</sup> The estimates indicate that main campus staff exhibit statistically significant adverse selection, whereas faculty and healthcare staff do not at the five-percent level. There does not seem to be any meaningful differences in adverse selection by gender. The table also shows that white employees adversely select coverage, whereas there is no evidence of adverse selection for African-American employees. Perhaps most importantly, individuals with the lowest income have the largest point estimate indicative of adverse selection, whereas the highest earners point estimate is significantly smaller and statistically insignificant. Given that coverage is elected in multiples of salary, the lack of adverse selection by the highest earners is particularly important for the overall functionality of the market.

### *C. Response to Diagnoses*

To analyze how individuals respond to health information, we compare supplemental ESLI elections around the time of diagnosis. Table 4 presents a transition matrix that looks at elections the year before ( $t - 1$ ) an employee gets a new CCI diagnosis compared to their elections one year after their diagnosis ( $t + 1$ ). Overall, there are 2,738 employees

<sup>36</sup>A regression that includes an indicator for having one of the diagnoses as the measure of risk and a dependent variable of having any supplemental ESLI has a point estimate of 0.08 that is statistically significant at the one percent level. In addition, specifications that have emergency room use or hospital stays as the measure of risk have statistically significant positive correlations with supplemental ESLI elections.

<sup>37</sup>As shown, the correction does not significantly alter the conclusions drawn from the unadjusted results.

whom we observe one year before and one year after receiving a CCI diagnosis. The table shows that most employees (84.9 percent) do not change their supplemental ESLI elections even after receiving a diagnosis. Nonetheless, 9.8 percent of employees increased coverage potentially consistent with adverse selection. Perhaps surprisingly, 5.3 percent decreased coverage following a diagnosis that significantly impacted their projected mortality. Most of the employees that decreased coverage decided to altogether drop supplemental ESLI rather than decrease coverage on the intensive margin. One explanation for the decreased coverage following a diagnosis is an increased need for disposable income due to the illness. Nonetheless, supplemental ESLI represents a relatively small cost, which decreases the likelihood that disposable income is the main factor.<sup>38</sup> Overall, total multiples of salary of supplemental ESLI increased by 1.7 percent (from 4,123 to 4,193 multiples), which could be caused by adverse selection or merely increased desire for coverage as employees age.

To understand if the behavior of these employees who received a diagnosis is atypical, we also present the transition matrix for employees who did not receive a CCI diagnosis from one year to the next (i.e., a placebo group). Specifically, we look at the response of employees from 2014 to 2016 who were not diagnosed with a CCI illness in the three-year window.<sup>39</sup> As shown in Table 5, 87.8 percent of the employees did not change coverage, 9.7 percent increased coverage, and 2.5 percent decreased coverage. The percentage of employees that increased coverage is nearly identical to the full sample of those that received a diagnosis.<sup>40</sup> In addition, the proportion of employees that decided to drop coverage altogether is lower than observed for those that received a negative diagnosis. Overall, total multiples of salary of supplemental ESLI increased by 7.8 percent, significantly more than the increase observed for those that received a diagnosis.

One possible explanation why more employees did not increase coverage after receiving a diagnosis is that many individuals would have to provide EOI to increase coverage. To abstract away from this concern, we present a transition matrix in Table 6 that restricts the sample to employees that could have increased coverage without providing EOI. As

<sup>38</sup>Another explanation for the decrease in coverage following a diagnosis is that life insurance *payout* only provides a benefit to the insured proportional to the value they place on the welfare of their beneficiaries Lieber and Skimmyhorn (2018). Consequently, individuals who place less value on dependents might drop coverage for greater disposable income following a significant diagnosis.

<sup>39</sup>We decided to center on 2015 for this placebo group merely because it is the middle of our sample period.

<sup>40</sup>If we reweight this placebo group to match the age and family characteristics of the group that received a diagnosis, then the percentage that increased coverage decreases to 7.5 percent, allowing for a slight differential increase in those with a diagnosis relative to those without.

illustrated, there is a slight increase in the proportion of employees that increased coverage, suggesting that some employees might have increased coverage if allowed to do so without EOI.<sup>41</sup> Nonetheless, there is a 0.9 percent overall *decrease* in the total multiples of salary in coverage in the year following the diagnosis for those that could increase coverage without EOI, in large part driven by individuals that drop coverage altogether. These raw statistics suggest that overall changes in coverage following a diagnosis are unlikely to have a meaningful overall impact on adverse selection.

To more formally test if employees differentially increase supplemental ESLI in response to negative health information, we estimate the following regression.

$$(2) \quad \textit{Supplemental ESLI}_{it} = \gamma_0 + \gamma_1 \textit{CCI}_{it} + \gamma_2 \textit{AgeBin}_{it} + \gamma_3 \textit{X}_{it} + \alpha_i + \delta_t + \varepsilon_{it}$$

$\textit{CCI}_{it}$  is a dynamic measure of the CCI index, and  $\textit{AgeBin}_{it}$  once again includes indicators for the age bins used to price the policies. The vector  $\textit{X}_{it}$  includes dynamic measures of being married and having a child as derived from benefit elections. Individual and time fixed effects are given respectively by  $\alpha_i$  and  $\delta_t$ .

Table 7 first presents the estimation results with the inverse hyperbolic sine of coverage as the dependent variable. The first column contains the primary sample of employees, whereas the second column only includes observations where the employee could have increased coverage without providing EOI in the previous year. In both specifications, there is no statistically significant positive correlation between increased mortality risk, proxied for by the CCI, and supplemental ESLI coverage. The last two columns of the table present similar findings for a specification that uses the multiple of coverage as the dependent variable.<sup>42</sup> Importantly, in each of the specifications, family composition changes significantly impact coverage levels, indicating that employees are aware that they can increase coverage.

In addition, we use an event study framework to estimate the influence of a CCI diagnosis on supplemental ESLI. Following the work of Callaway and SantAnna (2020) we estimate the group-time average treatment effects (e.g., all individuals first diagnosed in 2014 represent a single group) and then aggregate the group-time effects to get the average treatment effects

<sup>41</sup>Relatedly, in Appendix Table A1, we show the response of employees who received a diagnosis who could not increase coverage without EOI. Although some increase coverage, it appears that EOI is enough to discourage or deny most increases in supplemental coverage.

<sup>42</sup>Specifications that use an indicator of having any CCI diagnosis also do not show a statistically significant positive correlation between diagnosis and ESLI coverage.

for the years surrounding the initial diagnosis. We use observations that are never treated as well as those that are not yet treated as the control group. Figure 4a plots the average treatment on the treated (ATT) in the years surrounding the diagnosis. As illustrated, there is no evidence of changes to life insurance elections for this sample. Figure 4b shows that the main finding of no statistically significant response remains unchanged when the sample is restricted to employees that could increase coverage without providing EOI.<sup>43</sup>

One potential explanation for the lack of increase following a diagnosis is that employees do not understand that they may increase coverage without providing EOI. Another explanation is the well-documented levels of inertia in benefit elections through an employer (e.g., Harris and Yelowitz, 2017). In theory, significant diagnoses have the potential to incentivize greater understanding of and attention to life insurance options and thus overcome inertia and the lack of salience. However, in practice, employees do not on average, take advantage of the ability to increase coverage, which likely explains the lack of a death spiral in supplemental ESLI.

Yet another explanation is that these diagnoses are not health “shocks” rather a confirmation of known health issues. For example, an individual diagnosed with COPD would have already experienced significant respiratory issues, and the diagnosis might only represent a marginal increase in mortality information. On the other hand, an individual who has a heart attack or stroke likely has a much larger update to their expectations on mortality. To test this hypothesis, we analyze employee responses to myocardial infarctions and cerebrovascular disease (e.g., stroke) separately. As shown in Figure 5, in the year following a heart attack or the year of a cerebrovascular disease diagnosis, individuals increased their multiple of supplemental ESLI. Nonetheless, even though there are statistically significant point estimates the increases are the are economically insignificant.<sup>44</sup>

## VI. Influence on Expected Costs and Premiums

To better understand the cumulative influence of adverse selection on premiums in the market, we compare the expected costs of the pool of insured employees to randomly drawn

<sup>43</sup>Appendix Figure A4 shows the results of analysis of the influence of changes in family structure on supplemental ESLI elections. The results indicate that individuals increased coverage in response to the addition of a child or spouse, which lends credence to the estimation’s appropriateness using CCI diagnosis as the treatment.

<sup>44</sup>These results do not substantially change when the sample is restricted to those that could increase coverage without providing EOI.

samples of employees. We randomly assign the median multiple of coverage conditional on having supplemental ESLI, 3x annual salary, to employees until the total dollar amount of life insurance coverage equals the actual coverage in 2018. To account for differences in demand determinants, we weight observations by the proportion of individuals of a given age and family status (i.e., has children or married) that have coverage when drawing the random samples.<sup>45</sup> Figure 6 compares the expected costs of the random samples to the expected cost of the actual sample of insured employees using our constructed metric for the probability of death. Figure 6 presents the overall results and indicates that the sample of employees that purchased coverage has costs in the 97.0 percentile, indicative of adverse selection. Another way of describing the results is that adverse selection caused the actual expected costs to be 9.7 percent higher than the median of the simulated costs from the random assignment of benefits.

To visualize how much larger expected costs could have been, we also plot the “potential” expected cost if employees with a CCI diagnosis, who also could have increased coverage without EOI, would have increased their elections by 1x their annual salary.<sup>46</sup> As shown, the “potential” expected costs are 40.0 percent higher than the median of the simulated costs. Consistent with the main analysis, this figure indicates that the amount of adverse selection is far below the potential since individuals generally did not take advantage of the ability to increase coverage following a negative health shock.

One important caveat is that the expected costs illustrated in Figure 6 are significantly higher than the premiums the life insurance company received for the actual policies issued. There are a few possible explanations for the difference. First, as mentioned earlier, the probability of death metric is likely elevated because employed individuals are—all else equal—in better health than the general population (Roelfs et al., 2011). Consequently, the mortality risk assigned for those with a CCI diagnosis is likely too high, which increases the expected costs. Second, and perhaps more importantly, employees might exit (e.g., retire early) the University when their health deteriorates. Given the conditional nature of ESLI, in most cases, the policy would lapse for the separated employee, and the life

<sup>45</sup>To increase the cell sizes used to calculate the weights, we use 5-year age bins and then use linear interpolation to get a continuous weighting metric by age and family status based on the sample from 2013 to 2018.

<sup>46</sup>These individuals who could have increased without EOI already had some supplemental coverage, which indicates a bequest motive.



insurance company would not be required to pay the decedent’s dependents.<sup>47</sup> Nonetheless, the above projections are still informative for quantifying the relative influence of adverse selection and gauging potential adverse selection.

In canonical models of life insurance pricing, increases in expected costs directly translate into increased premiums. Increased premiums due to adverse selection result in a lower quantity demanded and welfare loss. To get a sense of the magnitude of the influence of any increased premiums on the market, we estimate the impact of price changes on both extensive margin participation and intensive margin decisions of supplemental ESLI coverage levels. To identify the model, we use discontinuous increases in premiums associated with the age bins used to price supplemental ESLI policies at the University. The discontinuous jumps in ESLI pricing do not accurately reflect actuarial adjustments for a *one-year* increase in age, and we argue that they can be used as exogenous price variation. For example, an individual who ages from 44 to 45 experiences a slight (almost negligible) increase in the probability of death, whereas the ESLI premium increases by 50 percent.

For this estimation, we use a sample of individuals who were employed continuously for three years surrounding a premium change (one year before, the year of, and one year after the premium change). We then exclude the observation for the year of the premium increase for the employee and thus compare coverage in the year prior with the year following the increased premium.<sup>48</sup>

Figure 7 plots supplemental ESLI participation for this sample by age and shows that supplemental ESLI participation generally decreases with the increased premiums. Nonetheless, the earliest two premium increases show increased participation potentially due to changes in family structure, which could increase the demand for life insurance. At the same time, the decreases in the later periods might be caused by decreased need for life insurance coverage as dependents become more independent. Consequently, in the empirical specification below, we control for the main demand-side determinants of life insurance coverage. The estimation is given by:

$$(3) \quad \text{Supplemental ESLI}_{it} = \beta_0 + \beta_1 \text{Log Premium}_{it} + \beta_2 X_{it} + \varepsilon_{it}$$

<sup>47</sup>A measure for the probability of death conditional on still being employed would be more appropriate to estimate the actual costs faced by the insurance company.

<sup>48</sup>We exclude the premium increase year as any premium change goes into effect starting the month after the employee’s birthday, while elections generally only occur at the start of the fiscal year. In addition, employees may decrease coverage at any point in the year, but we only observe annual snapshots of elections.

where *Supplement ESLI*<sub>*it*</sub> is either an indicator for having coverage or the log of coverage depending on the specification for employee *i* at time *t*. *Log Premium*<sub>*it*</sub> is the natural log of premiums per \$1,000 in coverage, and *X*<sub>*it*</sub> is a vector containing dynamic measures of salary, an indicator for the presence of a child, and an indicator for the presence of a spouse.

Table 8 presents the results of the demand regressions. The estimates in the first and second columns respectively indicate that a 10 percent in premiums results in a 0.88 percentage point decrease in supplemental ESLI participation and a 1.12 percent decrease in the level of supplemental ESLI coverage. These results indicate that employees have a very inelastic demand for life insurance coverage with likely causes including inertia, salience, and the small budget share. Consequently, any premium increase that resulted from adverse selection likely did not cause economically significant welfare loss.

Nonetheless, higher premiums due to adverse selection could arguably impact new hires more than existing employed as premiums are more salient and inertia from previous elections is not a concern. The last two columns of Table 8 present the results of regressions that analyze ESLI election differences for those hired at an ages surrounding a premium change (e.g., compare those aged 44 and 46) while controlling for three-year age fixed effects surrounding the change.<sup>49</sup> The results indicate a slightly larger—but still inelastic—extensive margin response compared to the panel regression of workers employed through a premium change, but no statistically significant response on the intensive margin.

## VII. Conclusion

Supplemental ESLI provides a textbook example of a market that could have ruinous adverse selection. At the University analyzed in this study, premiums are community-rated, coverage is mainly guaranteed issue, individuals can increase coverage after a negative health diagnosis, and there exists a competitive term life insurance market that offers lower premiums to healthy individuals. All these features of supplemental ESLI should exacerbate adverse selection. Consistent with these features, we find adverse selection using the widely-implemented positive correlation test. Nonetheless, we find that adverse selection is significantly lower than it could have been because high earners did not exhibit adverse selection, and individuals diagnosed with a CCI diagnosis did not generally increase coverage.

<sup>49</sup>Inasmuch as new hires are forward-looking, they might not elect supplemental ESLI coverage based on the higher premiums they will face in subsequent years. This behavior will bias our results toward zero.

Altogether, the simulation results imply that adverse selection likely only caused premiums to be elevated by around 10 percent. In conjunction with the study's finding that employees have highly inelastic demand for supplemental ESLI, this result points to minimal welfare loss from adverse selection.

There are several reasons why this market that is ripe for adverse selection does not result in ruinous market failure, including well-documented inertia in life insurance elections, lack of salience in the ability to increase coverage, and the relative ease of electing ESLI compared to the underwriting required in the term life insurance market. Furthermore, life insurance companies are not overly concerned about adverse selection in this market due to both the inelastic demand and, perhaps more importantly, the conditional nature of the coverage. In other words, even if those in worse health purchase more coverage or ramp up coverage, many of them will likely leave employment and lose their coverage.

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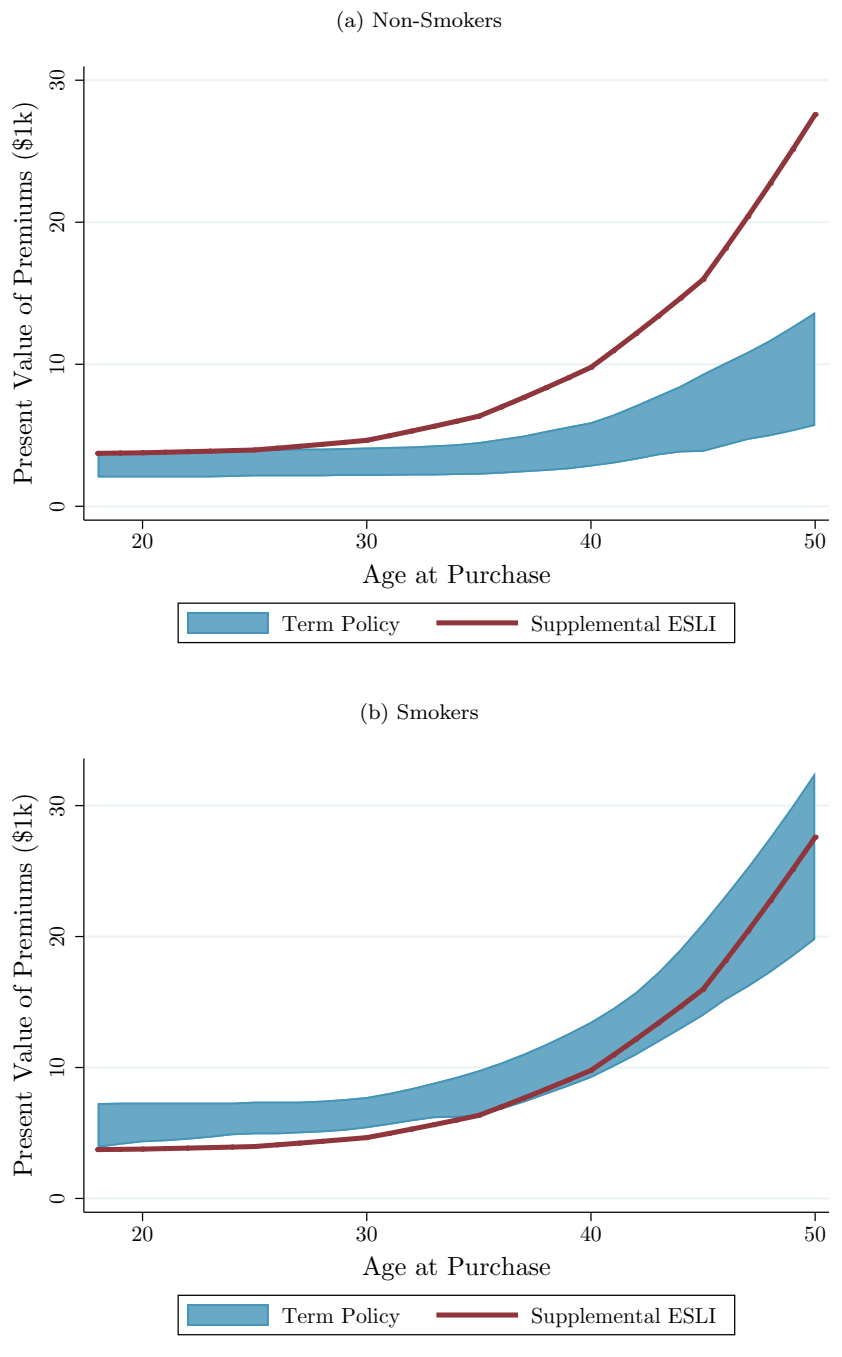
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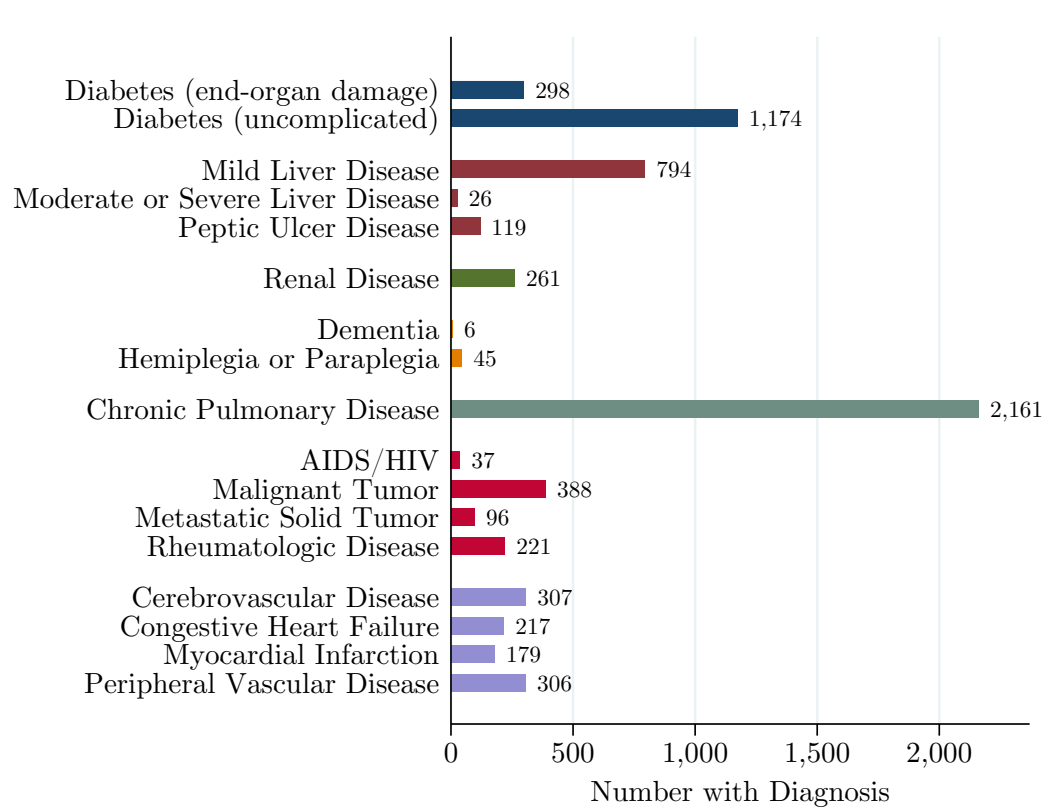


Figure 1. Term Policy vs. ESLI Premium Comparison: 20-Year \$250,000 Policy by Age at Initial Purchase



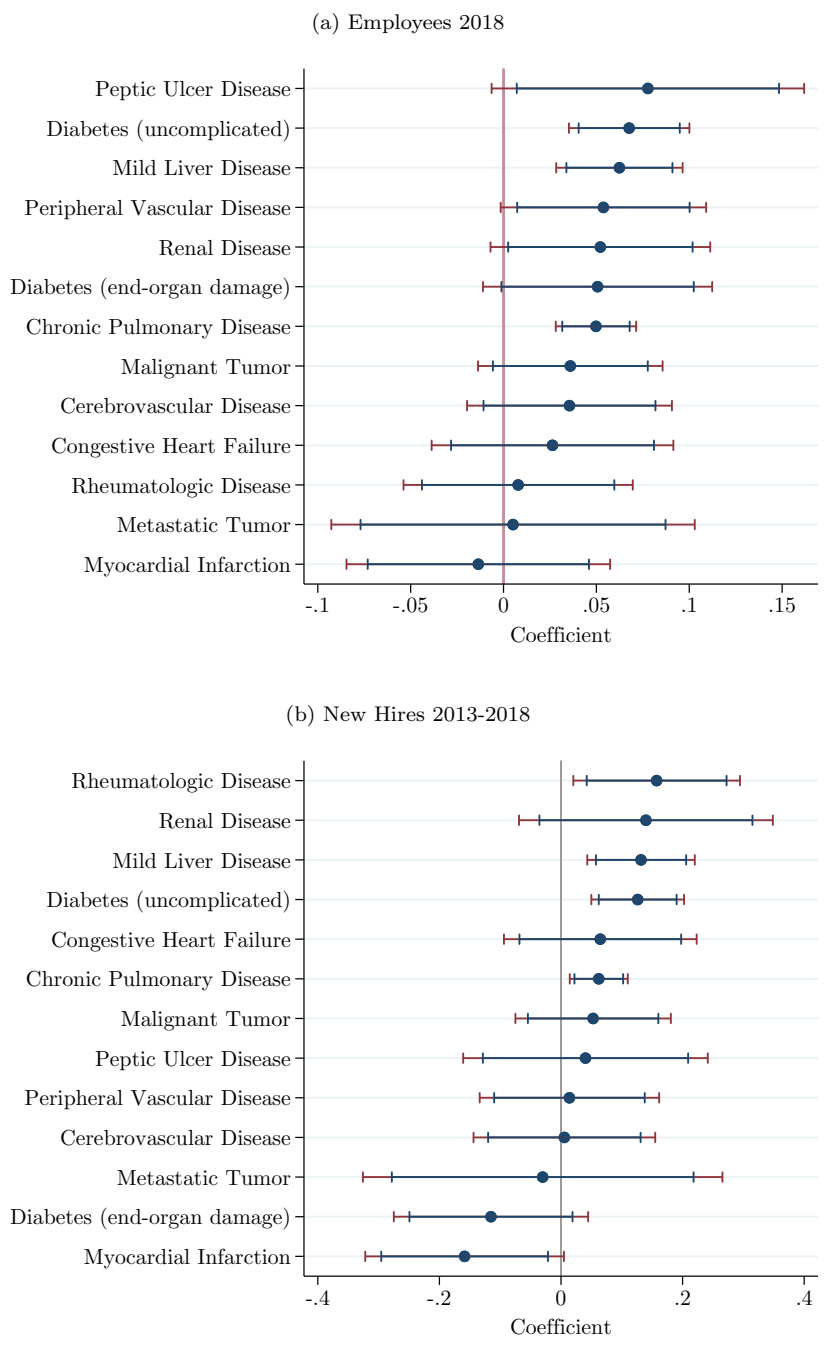
Note: The figure compares the present discounted value of premiums (using a three percent discount rate) for a 20-year \$250,000 term policy to the present discount value of premiums at the University for a comparable policy by smoker status. The price ranges for the term policies come from term4sale.com.

Figure 2. Number of Employees with Diagnosis in 2018



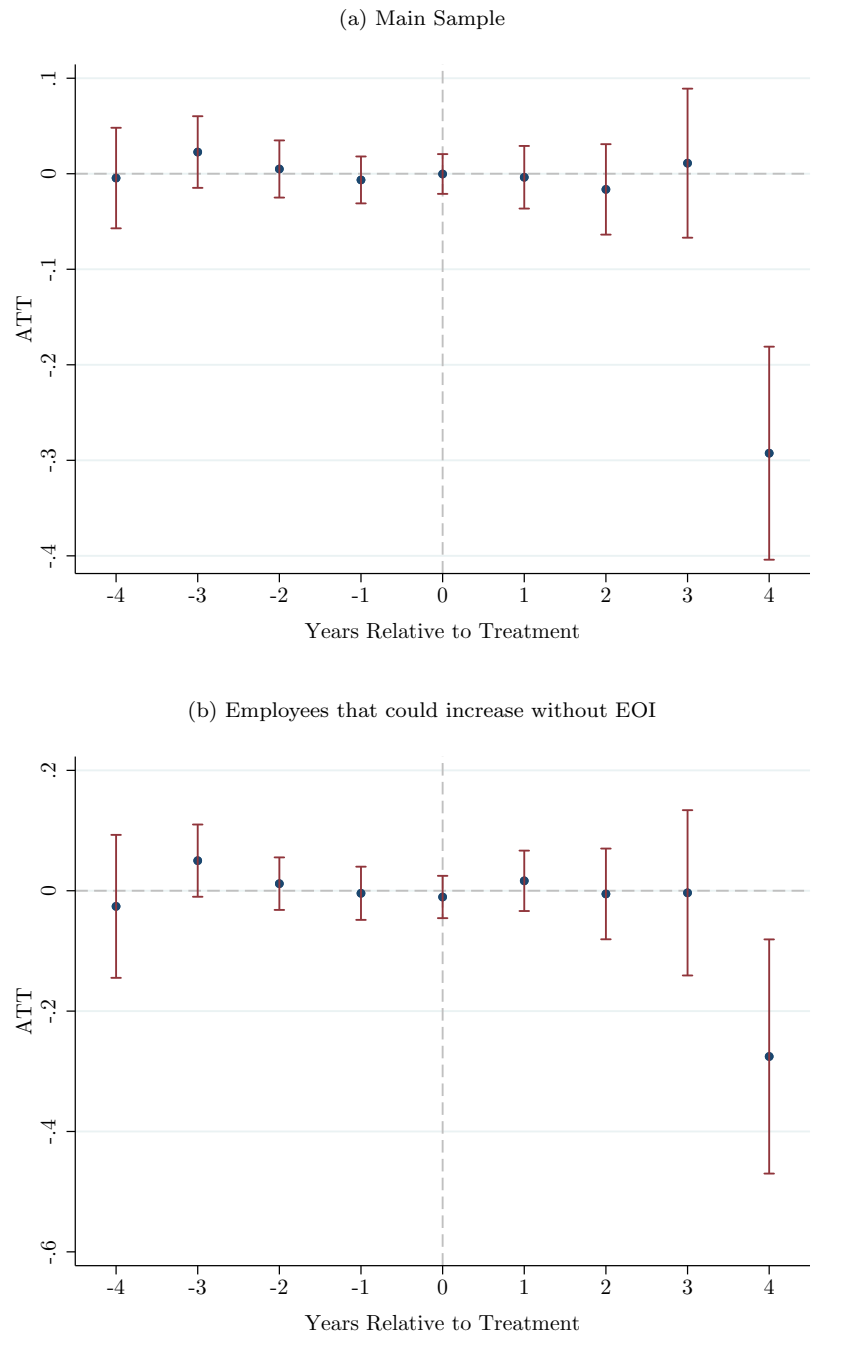
Source: Administrative healthcare claims data for 13,434 University employees in 2018.

Figure 3. Positive Correlation Test, Dependent Var: Indicator for Having Supplemental Coverage



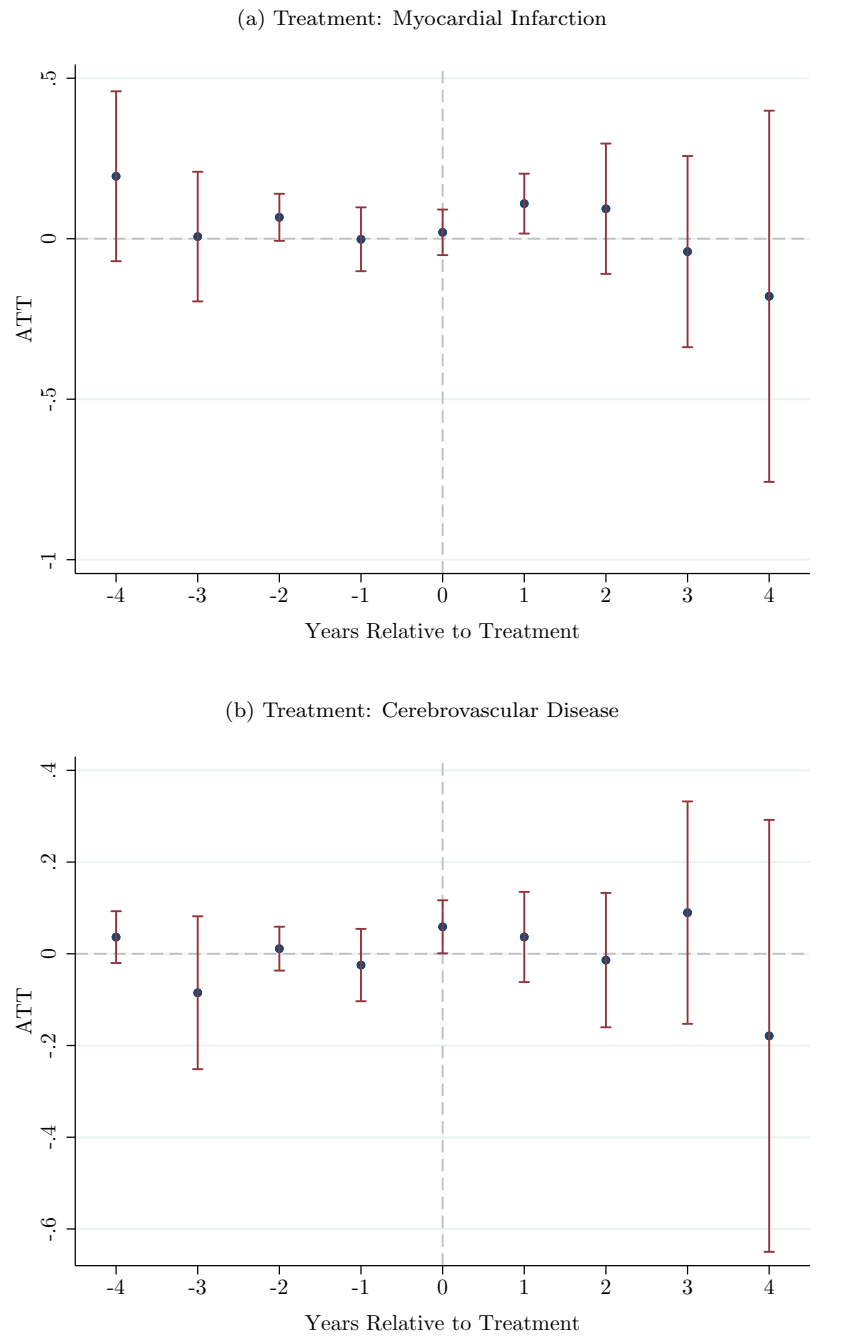
Source: University administrative payroll data in 2018 for 13,344 employee-multiple of coverage observations. Controls for age bin, marriage, and children were included but not reported here. Also, indicators for AIDS/HIV, Dementia, Moderate to Severe Liver Disease, and Hemiplegia were controlled for but not reported due to the small incidence of the diagnoses. Navy and maroon bars respectively represent 90 and 95 percent confidence intervals.

Figure 4. Event Study: Influence of a CCI diagnosis on Multiple of Supplemental ESLI



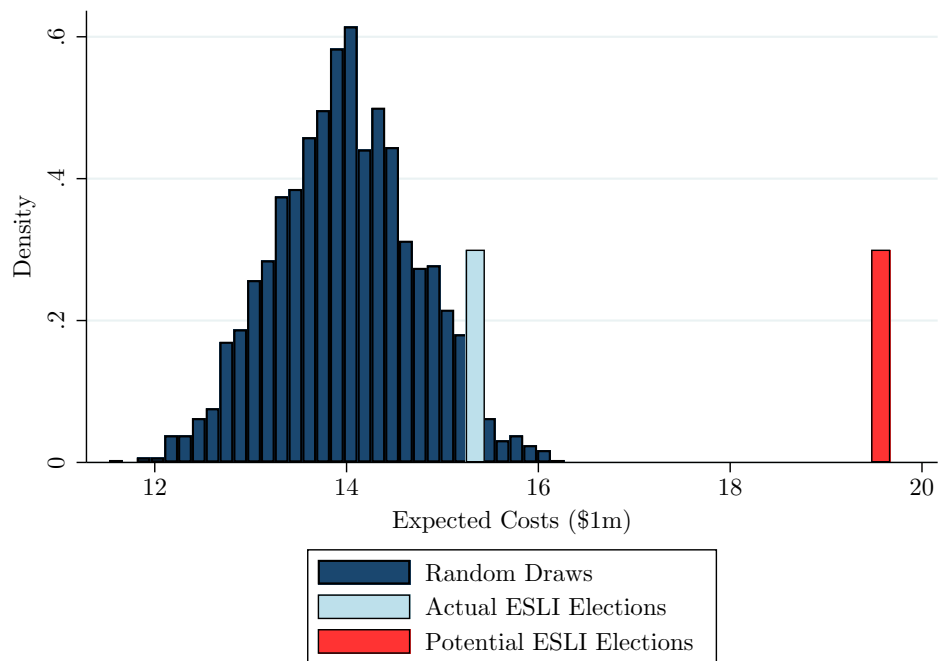
Notes: Time  $t = 0$  corresponds to the first instance of a CCI diagnosis in the data. The estimation follows Callaway and SantAnna (2020) and uses observations for employees that were never treated or not yet treated as the control group. Indicators for the children and spouse are included as controls along with individual and time fixed effects. The estimation was completed using `csdid` (Rios-Avila, Callaway and SantAnna, 2021). The vertical bars represent the 95 percent confidence intervals.

Figure 5. Event Study: Influence of health “shocks” on Multiple of Supplemental ESLI



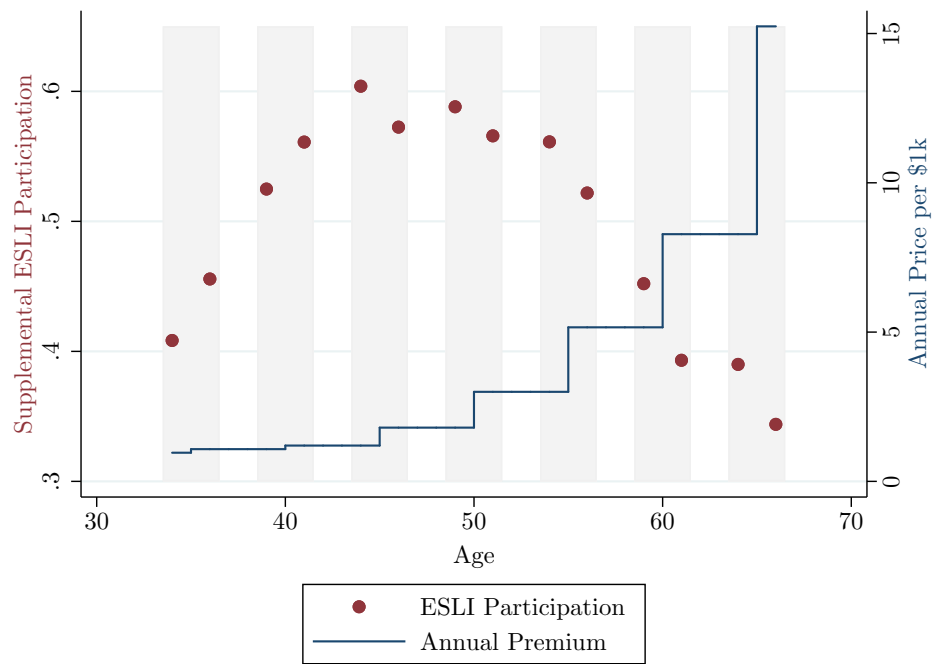
Notes: Time  $t = 0$  corresponds to the first instance of the diagnosis in the data. The estimation follows Callaway and SantAnna (2020) and uses observations for employees that were never treated or not yet treated as the control group. Indicators for the children and spouse are included as controls along with individual and time fixed effects. The estimation was completed using `csdid` (Rios-Avila, Callaway and SantAnna, 2021). The vertical bars represent the 95 percent confidence intervals.

Figure 6. Projected Costs, Actual Elections Compared to Random Assignment, 2018



Note: The distribution of costs comes from the random assignment of supplemental ESLI coverage (weighted by the propensity to purchase coverage based on age and family status) until the amount was equal to actual coverage levels (2,000 simulations). The projected costs of actual elections were calculated using the estimated probabilities of death multiplied by the actual coverage amount. The projected cost of “Potential ESLI Elections” was calculated based on individuals with a CCI diagnosis who could increase coverage without EOI increasing their coverage by 1x annual salary.

Figure 7.



Notes: The sample includes employees at the University from 2013 to 2018 who were continuously employed for three years through a premium change associated with their age bin. The observation in the year of the premium change is omitted, causing the comparison to be between coverage one year before and one year after the premium increase.

Table 1—Summary Statistics by Life Insurance Election 2018

	No Supplemental	Has Supplemental
Risk Measures		
Any CCI Diagnosis	0.284	0.381***
Estimated Deaths per 100,000	1,532	1,812**
Inpatient stay	0.062	0.072**
ER visit	0.113	0.138***
Demographics		
Age	41.329	43.835***
Male	0.355	0.331***
Female	0.645	0.669***
White	0.850	0.872***
Black	0.076	0.076
Other race/ethnicity	0.065	0.047***
Family		
Ever Married	0.444	0.706***
Has Child	0.471	0.761***
Employment		
Faculty	0.178	0.140***
Healthcare	0.457	0.526***
Main Campus Staff	0.365	0.334***
Salary (\$1k)	64.218	65.679*
Observations	7,963	5,471

Note: Indicators for statistical difference between means are given by \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$



Table 2—Positive Correlation Test: Supplemental Employer-Sponsored Life Insurance

Dependent Variable:	University Employees 2018				New Hires 2013-2018			
	I(Coverage)	ln(Coverage)	Multiple	asinh(Coverage)	I(Coverage)	ln(Coverage)	Multiple	asinh(Coverage)
Prob. Death (Z-score)	0.022*** (0.005)	-0.016 (0.011)	0.014* (0.008)	0.269*** (0.057)	0.022 (0.015)	0.016 (0.045)	-0.007 (0.040)	0.276 (0.184)
Observations	13,344	5,453	5,453	13,344	3,241	850	850	3,241

Note: The sample includes employees at the University in 2018. Indicators for age group, marital status, and dependents were included but not reported here. Standard errors are reported in parentheses and \*\*\* p<0.01, \*\* p<0.05, \* p<0.1.

Table 3—Subsample Analysis 2018, Dependent Variable: Indicator for having Supplemental ESLI

	Position			Gender		Race/Ethnicity		Salary			
	Faculty	Main Staff	Hosp. Staff	Male	Female	Black	White	\$0-\$24k	\$25k-\$49k	\$50k-\$99k	≥ \$100k
Prob. Death (Z-score)	0.009 (0.012)	0.033*** (0.007)	0.012* (0.007)	0.024*** (0.007)	0.020*** (0.006)	-0.012 (0.014)	0.027*** (0.005)	0.057*** (0.018)	0.016** (0.007)	0.025*** (0.008)	0.015 (0.012)
Observations	2,129	4,714	6,501	4,572	8,772	1,023	11,456	775	6,003	4,624	1,942
p-value	{0.460}	{0.000}	{0.087}	{0.001}	{0.001}	{0.400}	{0.000}	{0.002}	{0.017}	{0.002}	{0.217}
q-value	[0.144]	[0.001]	[0.046]	[0.003]	[0.002]	[0.137]	[0.001]	[0.003]	[0.013]	[0.003]	[0.107]

Note: The sample includes employees at the University in 2018. Indicators for age group, marital status, and dependents were included but not reported here. Standard errors are reported in parentheses and \*\*\* p<0.01, \*\* p<0.05, \* p<0.1. We report the q-values following Benjamini, Krieger and Yekutieli (2006) and Anderson (2008), which account for multiple hypothesis testing.

Table 4—Supplemental Elections Before and After Initial Diagnosis, Full Sample

		$t + 1$						
		0x	1x	2x	3x	4x	5x	Obs.
	0x	92.1	5.4	1.1	1.0	0.2	0.3	1,229
	1x	6.3	80.1	9.3	3.3	0.0	1.1	367
	2x	5.8	4.7	75.9	9.3	4.3	0.0	257
$t - 1$	3x	7.6	1.8	2.4	77.0	8.6	2.6	500
	4x	5.5	1.6	2.2	2.7	71.0	16.9	183
	5x	1.0	1.0	1.5	1.0	2.0	93.6	202
	Obs.	1,220	386	261	440	190	241	2,738

Note: The sample includes employees whom we observe one year before and one year after receiving a CCI diagnosis.

Table 5—Supplemental Elections in 2014 and 2016, Employees without a diagnosis, t=2015

		t + 1						
		0x	1x	2x	3x	4x	5x	Obs.
	0x	92.6	4.9	1.1	0.5	0.3	0.7	3,475
	1x	3.4	79.1	10.7	4.6	0.8	1.6	769
	2x	1.3	5.0	80.7	9.8	2.5	0.8	522
t - 1	3x	2.3	1.3	2.1	83.2	8.7	2.3	1,029
	4x	1.7	1.0	1.0	4.3	73.4	18.6	301
	5x	2.4	0.5	1.2	0.5	0.7	94.6	409
	Obs.	3,291	821	571	973	343	506	6,505

Note: The sample includes employees whom were continuously employed from 2014 to 2016 whom were not diagnosed with a CCI illness.

Table 6—Supplemental Elections Before and After Initial Diagnosis, Can increase without underwriting

		$t + 1$						
		0x	1x	2x	3x	4x	5x	Obs.
	0x	0.0	0.0	0.0	0.0	0.0	0.0	0
	1x	6.4	79.7	9.4	3.3	0.0	1.1	360
	2x	5.8	4.1	75.5	10.0	4.6	0.0	241
$t - 1$	3x	7.1	1.6	2.5	76.6	9.4	2.9	448
	4x	6.5	2.0	2.0	2.6	68.0	19.0	153
	5x	0.0	0.0	0.0	0.0	0.0	0.0	0
	Obs.	79	307	230	383	157	46	1,202

Note: The sample includes employees whom were diagnosed with a CCI illness in time  $t$  whom could increase coverage without EOI.

Table 7—Response of Supplemental ESLI to Negative Health Shocks

Dependent Variable:	asinh(coverage)		Multiple of Salary	
	(1)	(2)	(3)	(4)
$CCI_{it}$	-0.035** (0.017)	0.027 (0.023)	-0.006 (0.004)	0.005 (0.006)
$Child_{it}$	1.343*** (0.050)	1.220*** (0.079)	0.280*** (0.012)	0.367*** (0.022)
$Married_{it}$	0.926*** (0.048)	0.661*** (0.075)	0.187*** (0.011)	0.208*** (0.021)
Observations	69,515	24,512	69,515	24,512
Sample:				
Main sample	✓		✓	
Can increase w/out EOI		✓		✓

Note: The sample includes employees at the University from 2013 to 2018. Indicators for age group associated with supplemental ESLI pricing along with individual and year fixed effects were included but not reported here. In addition, in the first two columns we control for an employee's annual salary, as changes in salary automatically increase the face value of the policy. Standard errors are reported in parentheses and \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ .

Table 8—Influence of Premiums on Demand for Supplemental ESLI

Dependent Variable:	Employed Through Premium Change		New Hires	
	I(Coverage)	Ln(Coverage)	I(Coverage)	Ln(Coverage)
Log Premium <sub>it</sub>	−0.088*** (0.012)	−0.112*** (0.016)	−0.210* (0.109)	−0.260 (0.272)
Child <sub>it</sub>	0.119*** (0.010)	0.081*** (0.016)	0.202*** (0.046)	0.176 (0.114)
Married <sub>it</sub>	0.056*** (0.009)	0.020 (0.014)	0.099** (0.046)	0.120 (0.100)
Salary (\$10k) <sub>it</sub>	0.005** (0.002)	0.072*** (0.004)	−0.006 (0.004)	0.116*** (0.011)
Observations	18,100	9,189	617	198
Supp. ESLI Participation	53.6%		32.1%	

Note: The sample for the first two columns includes employees at the University from 2013 to 2018 who were continuously employed for three years through a premium change associated with their age bin. The observation in the year of the premium change is omitted causing the comparison to be between coverage one year before and one year after the premium increase. Individual and year fixed effects were included but not reported here. The third and fourth columns include a sample of new hires in their first year that were aged either right below or right above the age for a premium change. Three-year age-bin fixed effects surrounding the premium changes and year fixed effects were included but not reported. The second and fourth columns are restricted to employees with supplemental coverage. Standard errors are reported in parentheses and \*\*\* p<0.01, \*\* p<0.05, \* p<0.1.

## APPENDIX

**Life Insurance Quotes - Instant and Free**

Your U.S. Zip Code:

Birthdate: June  15 1972

Gender: Male  Female

Do You Smoke or Use Tobacco?: Yes  No

Describe Your Health: Regular  (Average)

Type of Insurance: 10 Year Guaranteed

Amount of Insurance: \$250,000

Minimum Life Company Rating: A  Excellent

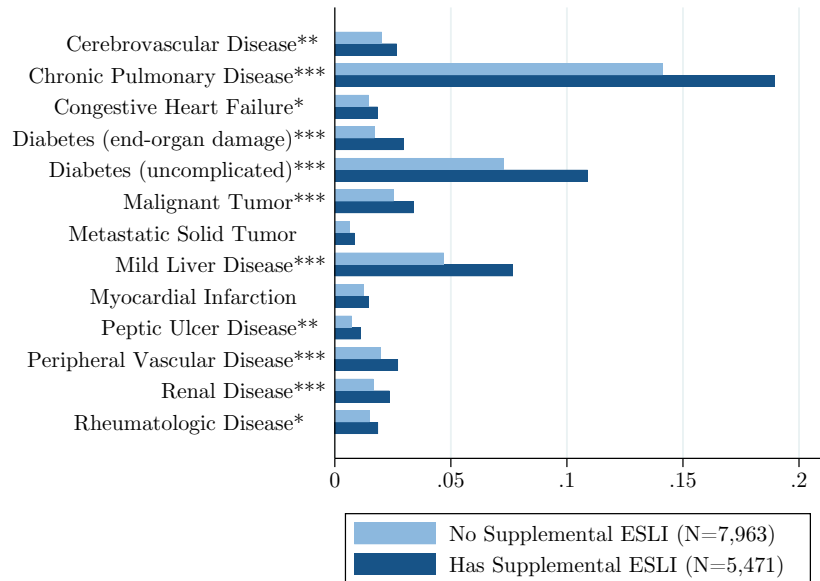
**Compare Now**

Figure A1. term4sale

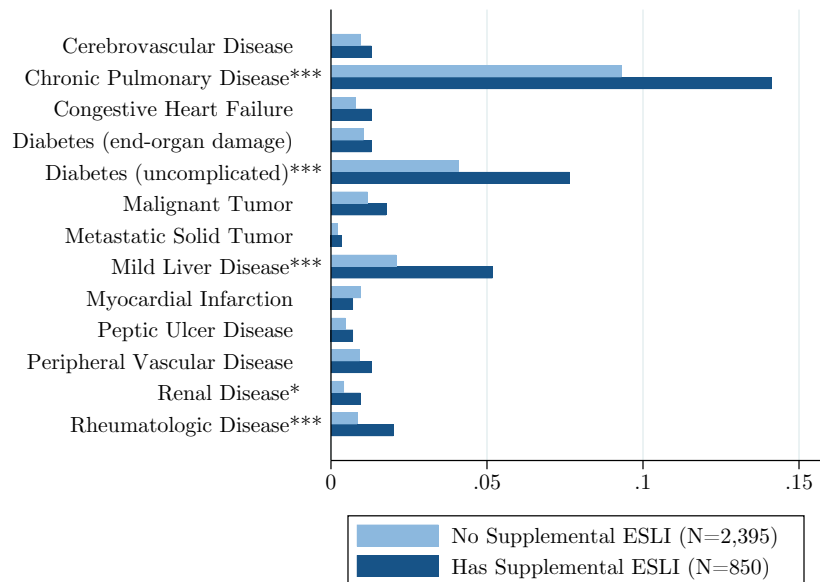


Figure A2. Proportion with CCI Diagnosis by Supplemental ESLI Election

(a) Employees in 2018



(b) New Hires 2013 to 2018



Source: Administrative healthcare claims data for 13,434 University employees in 2018 and 3,245 new hires from 2013 to 2018.

Figure A3. Positive Correlation Test by Year, Dependent Var: Indicator for Having Supplemental Coverage

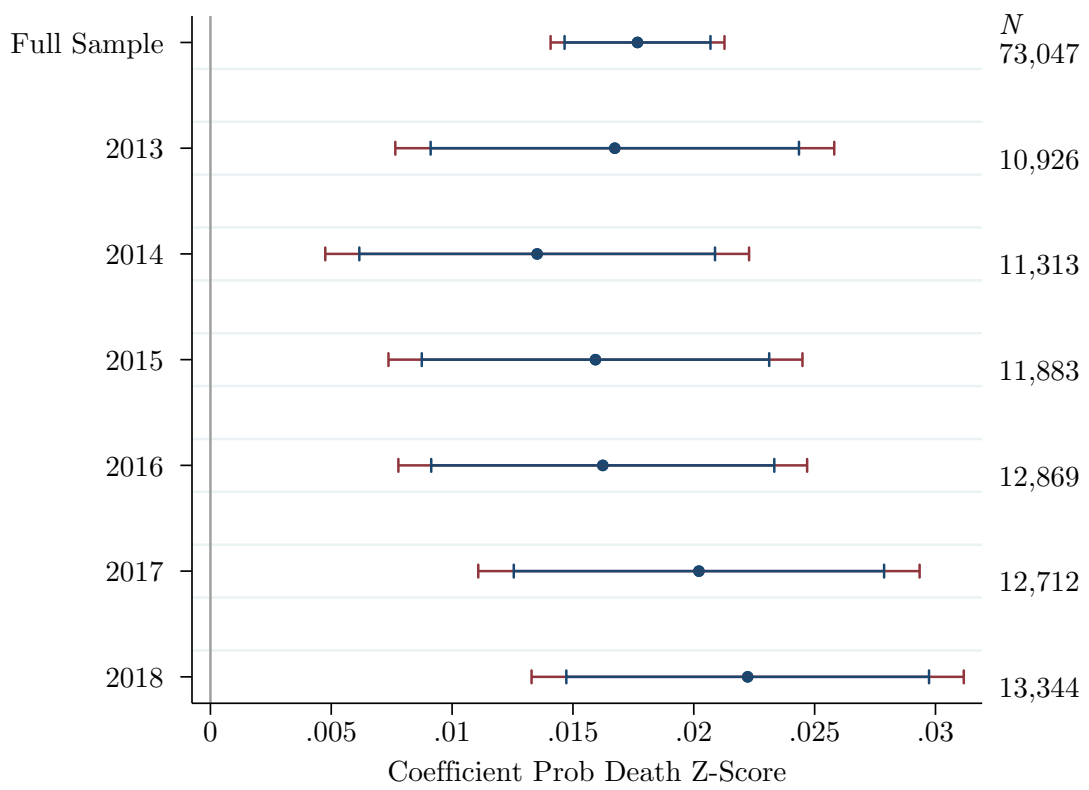
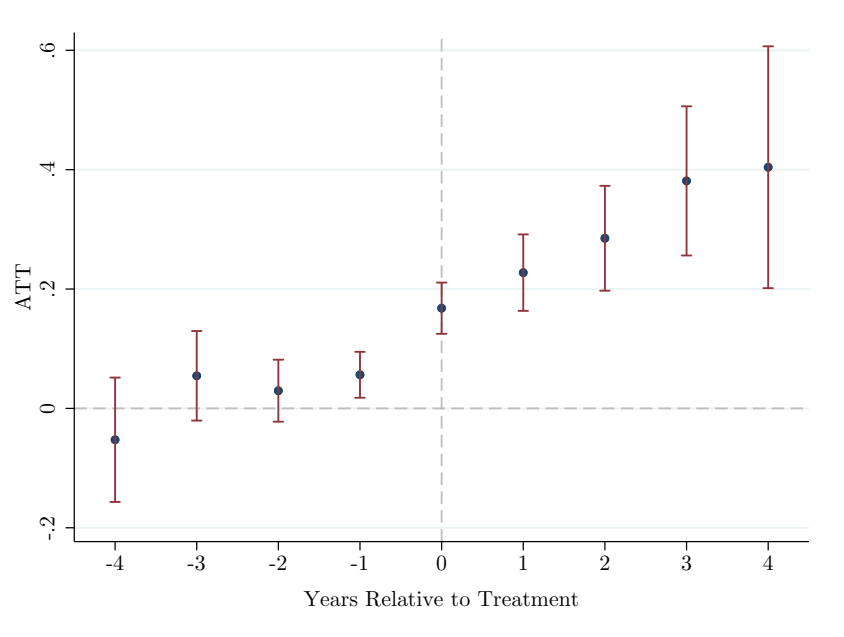


Figure A4. Event Study: Influence of a Changes in Family Composition on Multiple of Supplemental ESLI



Notes: Time  $t = 0$  corresponds to the first instance of a CCI diagnosis in the data. The estimation follows Callaway and SantAnna (2020) and uses observations for employees that were never treated or not yet treated as the control group. The treatment is an indicator for either having a child or getting married as derived from benefit elections. The estimation was completed using `csdid` (Rios-Avila, Callaway and SantAnna, 2021). The vertical bars represent the 95 percent confidence intervals.

Table A1—Supplemental Elections Before and After Initial Diagnosis, Increase requires underwriting

	$t + 1$						Obs.
	0x	1x	2x	3x	4x	5x	
0x	92.1	5.4	1.1	1.0	0.2	0.3	1,229
1x	0.0	100.0	0.0	0.0	0.0	0.0	7
2x	6.3	12.5	81.3	0.0	0.0	0.0	16
$t - 1$ 3x	11.5	3.8	1.9	80.8	1.9	0.0	52
4x	0.0	0.0	3.4	3.4	86.2	6.9	29
5x	0.0	0.0	0.0	0.0	0.0	0.0	0
Obs.	1,139	77	28	55	28	6	1,333

Note: The sample includes employees who were diagnosed with a CCI illness in time  $t$  who could increase coverage if they provided EOI.